

# Stay a Little Longer ?

## Teacher Turnover, Retention and Quality in Disadvantaged Schools

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December 2018

### Abstract

Using French administrative data on secondary school teachers, we analyze a non-pecuniary, “career-path oriented” centralized incentive scheme designed to attract and retain teachers in French disadvantaged schools. We rely on a major reform of the structure of this incentive scheme to identify its effect on teacher turnover, retention, and quality in disadvantaged schools. We find this incentive scheme has a statistically significant positive effect on the number of consecutive years teachers stay in disadvantaged schools, but no statistically significant effect on the teacher experience gap nor the student achievement gap between disadvantaged and non disadvantaged schools. **Keywords:** teachers, teacher mobility, teacher retention, educational inequalities, education prioritaire. **JEL:** I21, I22, J20.

## 1 Introduction

In many countries, disadvantaged students are more likely to be assigned to lower quality teachers (OECD, 2005). In the United States for example, disadvantaged students

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are 10 percent more likely to be taught by teachers in the bottom 10 percent of the teacher quality distribution than non-disadvantaged students (Goldhaber et al., 2015). The magnitude of this teacher quality gap in the US is equivalent to 20 percent of the student achievement gap (Darling-Hammond, 2015). There is a large literature showing that teacher quality matters for student outcomes (Rockoff, 2004; Chetty et al., 2014). Reducing the teacher quality gap is therefore a major policy issue in order to provide more equal educational opportunity.

There are very few papers analysing policies aiming at reducing the teacher quality gap. The main type of policies studied are financial bonus schemes for teachers working in disadvantaged schools. This literature remains inconclusive (Clotfelter et al., 2008; Prost, 2013). Furthermore, there is strong evidence showing that teachers do care about non-pecuniary factors (Hanushek et al., 2004).

This paper analyzes a “career-path oriented” centralized incentive scheme designed to reduce the teacher quality gap between disadvantaged and non-disadvantaged public middle schools in France. To our best knowledge, there is no existing empirical evidence on the impact of teachers’ non-pecuniary incentives on the teacher quality gap.

In France, teachers are assigned according to a centralized point-based assignment system. Teachers submit a ranked-ordered list of choices and are assigned according to a modified version of the deferred acceptance mechanism. The main assignment criteria are i) experience, defined as the number of years since entering the teaching profession; ii) seniority, defined as the number of consecutive years spent in the current school; iii) seniority in the same disadvantaged school.

This paper evaluates the last criteria: how effective is the disadvantaged school seniority bonus at attracting and retaining quality teachers in disadvantaged schools? What is its effect on the student achievement gap in middle school? In order to assess this scheme, we exploit a major reform in 2005 which changed i) the set of disadvantaged schools benefitting from this extra seniority bonus; ii) the structure of this bonus. This change in structure aims at giving teachers the incentives to stay at least five consecutive years in the same disadvantaged school. This paper relies on comprehensive administrative data on middle school teachers and students from 2002 to 2014 to perform a difference-in-difference comparing the evolution of the disadvantaged schools receiving the bonus to the other schools before/after the 2005 reform. Disadvantaged schools benefitting from extra seniority points before the reform are part of the Zone d’Education Prioritaire, violent schools or sensitive schools programs (19 % of middle schools), hereafter called ZEP schools for simplicity. Disadvantaged schools benefitting from extra seniority points ( 13 % of middle schools) after the reform are

called Affectation prioritaire a valoriser, hereafter APV. Around 60 % of ZEP schools became APV schools after the 2005 reform. Around 20 % of APV schools were not ZEP schools. We analyze the impact of the 2005 reform on several outcomes at the school level: teacher turnover, measured by teacher mobility rate and seniority; teacher quality, measured by teacher experience; student achievement, measured by their test scores at the national standardized exam Diplome national du brevet (DNB) taken in 9th grade.

We find that the reform has a positive impact on teacher seniority in APV schools. The reform provokes a progressive decrease in the seniority gap between APV and non-APV schools reaching 20 % (0.44 years) at the end of the period. We also find that the reform has no statistically significant impact on the quality of teachers moving to APV schools, as measured by their number of years of experience, nor on the student achievement gap between APV and non-APV schools.

## 2 Institutional Setting

### 2.1 Overview of the French Education System

The public French educational system is highly centralized. Contrary to the United States for example, schools have little autonomy and school principals cannot hire nor fire their teachers. The French territory is composed of 25 large administrative school districts, called academies (hereafter regions). Secondary school teachers are selected through a subject-specific national competitive examination, which is very demanding academically and has low passing rates (between 15 and 30 %). There are two main certification levels: basic, called CAPES (Certificat d’aptitude au professorat de l’enseignement du second degre) and advanced, called Agregation. Conditional on passing this examination, teachers become civil servants managed by their administrative school district.

Teachers’s salary is set through a national wage scale based on teachers’ number of years of experience and certification level (none, basic and advanced). For example, the gross wage of a teacher with the basic certification level and a year of experience is approximately 2,000 euros per month. Wages do not vary across schools.

Teachers can however receive a small financial compensation for teaching in the disadvantaged schools that are part of the Zone d’education prioritaire (ZEP) program (Prost, 2013). The ZEP program, established in 1982, is a compensatory education policy giving additional resources (smaller class size, etc.) to a selected set of disad-

vantaged schools. ZEP schools are selected by the central government according to the socioeconomic background of their students. The ZEP financial compensation was introduced in 1990 at 300 euros per year, and was continuously increased to reach 1,156 euros per year in 2010.

Teachers can also be assigned to schools labelled “violent” or “sensitive”. These schools are labelled by the government as requiring additional attention and resources. This labelling is based on the history of violent incidents in these schools. More than 60 percent of violent or sensitive schools are also part of the ZEP programme. Teachers do not receive extra financial compensation for teaching in violent or sensitive schools.

Secondary school teachers are subject-specific: each subject is taught by a different teacher. In middle school (from grade 6 to grade 9), students are not tracked by major nor ability. Students stay in the same class, with the same peers throughout the school year and in every subject. At the end of 9th grade, students take a national and externally graded examination called Diplome national du Brevet in three topics: French, Math and History.

## 2.2 Certified Teacher Assignment and the 2005 Reform

**Certified Secondary School Teacher Assignment.** Secondary school certified teachers are assigned via a centralized point-based system (called SIAM, Systeme d’information et d’aide aux mutations) with two rounds: the inter-regional round and the regional round. Candidates submit a rank-ordered list of choices and are assigned according to a modified version of the school-proposing Deferred Acceptance mechanism (Combes, Tercieux and Terrier, 2017). Every year, i) new teachers and tenured teachers who want to change region apply to the inter-regional mobility round; ii) participants of the inter-regional mobility round, and tenured teachers who want to change school within their region, apply to the intra-regional mobility round.

Both at the inter and intra regional level, the main assignment criterias are teacher experience (defined as the number of years since entering the teaching profession), seniority (defined as the number of consecutive years spent teaching in the same school) and seniority in a disadvantaged school.

**The 2005 Reform.** This reform changed the set of schools benefiting from the extra seniority bonus. Before 2005, all the schools labelled either ZEP or violent or sensitive benefited from the additional seniority bonus. After 2005, a new list of schools benefiting from the bonus, labelled APV schools (Affectation Prioritaire justifiant une Valorisation schools) was established. APV schools were selected based

on their lack of attractivity as measured by their teacher turnover rate (Cour des comptes). The set of APV schools did not change after 2005. As shown in Table 1, most of ZEP/violent/sensitive schools became APV schools. However, many ZEP/violent/sensitive schools (hereafter called ZEP schools for simplicity) did not become APV schools. Therefore, we create four distinct groups of schools:

- non ZEP and non APV schools (3,920 schools): the status of these schools did not change throughout the period
- ZEP and non APV schools (392 schools): these schools benefitted from the disadvantaged school seniority bonus before the reform but not after the reform
- non ZEP an APV schools (140 schools): these schools did not benefit from the disadvantaged school seniority bonus before the reform but they benefitted from it after the reform
- ZEP and APV schools (572 schools): the status of these schools did not change throughout the period

The 2005 reform also changed the structure of the seniority bonus. Before the 2005 reform, certified teachers get 10 points per year of seniority and 25 additional points every five years (table 3). This seniority bonus does not depend on the status of the school (ZEP school or not). Teachers assigned to ZEP schools got additional seniority points depending on their number of years of seniority: 50 additional points for 3 years of seniority; 65 points for four years; 85 points for five years or more.

After the 2005 reform, the structure of the standard seniority bonus changes. Teachers still get 10 points every year but now they get the additional 25 points every four years instead of every five years. The structure of the disadvantaged school seniority bonus also changed. The seniority bonuses at three and four years of seniority were suppressed. Teachers in APV schools get 300 additional points if they have five to seven years of seniority, and 400 points if they have 8 years or more of seniority.

Figure 1 shows the seniority bonus by the number of years of seniority, depending on the status of the school (benefitting from the disadvantaged school bonus or not) and the period (before or after the 2005 reform). The reform has a major impact on the disadvantaged school seniority bonus. For example, before the reform, a certified teacher with five years of seniority in a ZEP school got  $4 \times 10 + 85 + 25 = 160$  points. After the reform, a similar teacher with five years of seniority in an APV school gets  $4 \times 10 + 25 + 300 = 375$  points.

The population affected by the reform is composed of teachers assigned to APV

schools from the 2005 onwards but also of teachers who were assigned to ZEP schools before the reform. A transitory bonus scale was implemented after the reform for teachers who were assigned to ZEP schools. Table 2 shows the transitory scale for the disadvantaged school seniority bonus. It distinguishes between two types of ZEP schools: ZEP schools which did not become APV, i.e. schools which stopped benefitting from the extra seniority bonus after 2005, and ZEP schools that became APV, i.e. schools which continued to benefit from the bonus after 2005. In both type of schools, the population benefitting from the transitory scale are teachers assigned to ZEP schools before the 2005 reform. In ZEP & APV schools, the transitory scale was implemented only in 2005 whereas in ZEP non APV schools, it was implemented in 2005, 2006 and 2007.

The main motivation of this reform, as stated by the Ministry of Education, is to make APV schools more attractive for teachers and to reduce teacher turnover. More specifically, the objective is “to give teachers the incentive to be committed to their assigned APV schools for at least five years ”.

## 3 Data and Descriptive Evidence

### 3.1 Data

This paper relies on comprehensive administrative panel data on teachers, middle schools and students from the French Ministry of Education :

- Data on teachers and their assignments (2001 - 2014): this datasets provide individual information on teacher such as their national identifier, their year of assignment, their type of assignment (permanent vs. temporary), school identifier, classroom identifier, number of years of experience, teaching subject
- Data on public secondary schools (2001 - 2014): national identifier, classification (ZEP, violent, sensitive), type (middle vs. high schools)
- Secondary school students (2004 - 2014): encrypted identifier, socio-demographic characteristics ( financial aid status, profession of both parents), classroom identifier, test scores at the national and externally graded examination taken in 9th grade (Diplome national du Brevet)

We did not have access to the dataset from the Ministry of Education listing APV schools. Thus, we constructed the list of APV schools from the publicly available administrative documents on the regions’ official websites.

We are able to match each individual teacher to all her students thanks to the school and classroom identifiers. Our sample focuses on teachers with a permanent assignment ( 78 % of observations) because temporary teachers are reassigned every year and do not benefit from the APV bonus. We also focus on public middle schools because there are almost no APV high schools.

We define the following outcome variables:

- teacher number of years of seniority: number of consecutive years a teacher teaches in the same school;
- teacher mobility rate: proportion of teachers leaving their current school for another schools. This mobility rate does not include teachers who are leaving the teaching profession
- teacher experience: number of years since the teacher entered the teaching profession

## 3.2 Descriptive Evidence

**Evolution of the Outcome Variables per Year.** Figure 2 shows the evolution of the average teacher mobility rate by school year from 2002 to 2014. This mobility rate is much lower in non disadvantaged schools (non ZEP and non APV schools) than in disadvantaged schools through the period. The teacher mobility rate in non disadvantaged schools is around 5 % throughout the period against around 10 % in APV and ZEP schools. Yet, we do not observe any impact of the reform on the mobility rate of the different categories of schools.

There are also major variations in teacher seniority and experience across the different categories of schools (Figure 3 and Figure 4). Teachers in ZEP and APV schools have the lowest level of seniority over the period: on average, these teachers have around 8 years of seniority. Teachers in non ZEP and APV schools have around 9 years of seniority in the beginning of the period. However, starting from 2009, their average level of seniority decreases to 8 years, converging with the level of seniority of teachers in ZEP and APV schools. Teachers in non disadvantaged schools (non ZEP and non APV) have on average around 2 more years of seniority: on average over the period, these teachers have around 10 years of seniority. Regarding teaching experience, we observe a large gap between disadvantaged schools ( APV and ZEP, or non ZEP and APV) and non disadvantaged schools (non ZEP and non APV schools).

**Mobility Rate by Number of Years of Seniority.** We analyse teacher mobility in function of their number of years of seniority. We distinguish four periods to fit with

the evolution of the bonus scale for each category of schools: i) before the reform: 2002 - 2004 (Figure 5) ; ii) year of the reform: 2005 (Figure 6); iii) transition years: 2006-2007 (Figure 7); iv) after the reform: 2008-2014 (Figure 8). Vertical lines correspond to seniority bonuses: black lines indicate seniority bonuses that apply to all types of schools; red lines indicate bonuses that apply to ZEP schools before 2005, and to APV schools after 2005.

Before the reform (2002 - 2004), we observe a spike in the mobility rate at 5 years of seniority for all types of schools. This spike corresponds to the additional 25 seniority bonus when teachers reach five years of seniority. For non ZEP schools becoming APV schools after 2005, the mobility rate goes from 10 % at four years of seniority to 24 % at five years of seniority. Interestingly, this is larger than the spike for ZEP schools, which benefit from the extra bonus at 5 years of seniority (whereas non ZEP schools becoming APV schools after 2005 do not). In ZEP schools becoming APV schools after 2005, the mobility rate starts to increase from 3 years of seniority, when teachers get the 50 points seniority bonus: the mobility rate goes from 8 % at 2 years of seniority to almost 16 % at 3 years of seniority. This mobility rate stays approximately constant at 4 years of seniority, when teachers benefit from a 65 points seniority bonus. Finally, it increases slightly at 5 years of seniority to around 18 %.

The year of the reform (2005), both teachers already in ZEP schools becoming APV schools and teachers already in ZEP schools not becoming APV schools benefit from a transitory bonus scale at 1,2,3,4 and 5 years or more of seniority. On top of these transitory bonus, teachers in ZEP schools becoming APV schools and non ZEP schools becoming APV schools benefit from the new scale, i.e. from the 300 points bonus at 5 years of seniority. In ZEP schools not becoming APV schools, mobility rate levels at 3,4, and 5 years of seniority remain comparable to those before the reform, i.e. between 8 and 12 %. In ZEP schools becoming APV, the mobility spike at 5 years of seniority is similar to before the reform (around 16 %). However, mobility rate levels at 3 and 4 years of seniority have fallen sharply compared to before the reform: from around 16 % before to around 9 % after the reform.

During the transition years (2006-2007), ZEP schools becoming APV schools do not benefit from the transitory bonus scale anymore. However, ZEP schools not becoming APV schools still benefit from the transitory bonus scale. In ZEP non APV schools, there is no spike at 5 years of seniority anymore. From the second year of seniority to the fifth year, the mobility rate is constant around 8 %. In ZEP and APV schools, the structure of the mobility rate by seniority is similar to the transition period.

After the end of the transition period (2008-2014), we observe that the structure

of the mobility in ZEP and non APV schools and in non ZEP and non APV schools have become extremely similar. There is no spike at five years of seniority for both types of schools, but small spikes every four years, corresponding to the additional 25 points all schools get every four years. The structure of the mobility in non ZEP and APV schools and in ZEP and APV schools are also very similar. In both types of schools, there is a big spike in mobility at five years, and a smaller spike at 8 years, corresponding to the extra seniority bonuses these schools get.

## 4 Empirical Strategy

Our aim is to assess the impact of the 2005 reform on teacher mobility and student achievement. The first basic intuition of the empirical strategy is to implement a difference-in-differences and to compare the evolution of APV schools to the evolution of non APV schools before and after the 2005 reform.

A difficulty is that the 2005 reform is likely to have different short-run and long-run effects because of the stock-flow dynamics. For example, *ex ante*, the impact of the 2005 reform on teacher seniority is ambiguous. In the short run, the average seniority of teachers in APV schools is likely to decrease because of a transitory “opportunity effect” for teachers who were assigned to APV schools before 2005. These teachers have strong incentives to leave because they now benefit both from the new bonus scale and the transitory scale. In the long run, this “opportunity effect” fades out as teachers already in APV schools in 2005 leave and the transitory bonus scale expires. To benefit from the new bonus, teachers who entered APV in 2005 have to accumulate at least five years of seniority in the same APV school. Before the reform, they had to accumulate at three years of seniority. Thus, the reform will start to have an impact the entering teachers three years after its implementation, *i.e.* in 2008. From 2008 onwards, the reform can have several potentially competing effects:

- it replaces the incentives to exit at 3 or 4 years of seniority by strong incentives to stay at least five years. Therefore, it can have a positive effect on the average number of years of seniority in APV schools
- the reform marginally increases the incentives to stay 5 to 8 years in the same APV school. Therefore, it can also have a positive impact on the average seniority in APV schools
- the reform decreases the incentives to stay more than 8 years. Thus, it can have a negative impact on the average seniority in APV schools.

Because of these complex and competing dynamic effects of the reform, the standard difference-in-differences approach may yield misleading results: as shown by Wolfers (2006), the standard difference-in-differences estimates confound these complex dynamics with panel-specific trends. We follow Wolfers (2006) dynamic difference-in-differences specification which imposes very little structure on the response dynamics, including dummy variables for the first two years, for the next years, and so on. These dummy variables allow a time variable to identify preexisting trends. Thus, we estimate the following specification:

$$y_{j,apv,t} = \sum_t \alpha_t \cdot 1_t + \delta_{apv} \cdot 1_{apv} + \sum_{t \geq 2005} \beta_{apv,t} (1_{apv} \cdot 1_t) + \gamma 1_{apv} \cdot year + \epsilon_{j,apv,t}$$

where:

- $y_{j,apv,t}$ : average outcome variable in school  $j$ , school category  $apv$  and year  $t$
- $1_t$ : year dummy
- $1_{apv}$ : APV dummy

We focus on the following outcomes at the school-year level: average number of years of seniority, exit rate, number of years of experience, and standardized student test scores. Standard errors are robust and clustered by school.

## 5 Results

**Impact on Teacher Seniority.** Table 4 shows the impact of the 2005 reform on teachers' number of years of seniority in APV schools. Each column corresponds to a single regression. We also control for the ZEP status of the schools. The first column reports the impact of the reform on the average teacher seniority gap between APV and non-APV schools. To capture more closely the dynamic impact of the reform, columns 2 to 5 show the impact of the reform on the share of teachers with i) less than three years of seniority (column 2) ; ii) between 4 and 5 years of seniority (column 3); iii) between 6 and 8 years of seniority (column 4); iv) 8 years of seniority or more (column 5). We observe that, on average, before the reform, the seniority gap between teachers in APV schools and others is equal to 1.42 year (column 1). In its first two years, the reform has a negative impact on the average teacher seniority in APV schools, which is consistent with an "opportunity effect" for teachers who were already in APV

schools before the reform. The reform starts to have a positive impact from year 3. This positive impact becomes statistically significant from year 5. At the end of the period, the average seniority gap between APV and non APV schools is reduced by 0.26 year compared to before the reform. In other words, the pre-reform seniority gap between APV and non APV schools is reduced by 18 % at the end of the period. These decrease in the seniority gap is driven by an decrease in the share of teachers with less than three years of seniority (column 2) and an increase in the share of teachers with a number of years of seniority between 4 and 8 years. This positive impact of the reform on seniority is mitigated by its negative impact on the share of teachers with 8 years or more of seniority (column 5).

**Impact on Teacher Mobility Rate.** Table 5 shows the impact of the reform of teacher mobility rate in APV schools. On average, before the reform, the mobility rate is 4 percentage points higher in APV schools than in other schools. The reform has a negative impact on the mobility rate in APV schools in years 2 - 3 and in years 8 - 10. This decrease in mobility in APV schools seems to be driven by a decrease in the mobility rate of teachers with less than 5 years of seniority (column 2) after the reform. For example, at the end of the period, in years 8 - 10, the mobility gap between APV and non APV schools of teachers with less than five years of seniority is 2 percentage lower than before the reform. As expected, the reform increased the mobility rate of teachers with 5 years of seniority (column 3) in APV schools compared to non APV schools: from the second year after the reform onwards, the mobility rate gap between APV and non APV schools is one percentage point higher than before the reform.

**Impact on Teacher Experience.** On average, before the reform, the experience gap between APV and non APV schools is equal to 2.78 years (table 7). Overall, the reform does not have a statistically significant long term impact on the average teacher experience in APV schools (column 1). However, it seems to have significantly decrease the average experience of entering and exiting teachers at the end of the period.

**Impact on Student Test scores.** On average, before the reform, the student test scores gap between APV and non APV schools is equal to 15 %. Overall, the reform does not have any statistically significant impact on the student test scores gap between APV and non APV schools.

## 6 Conclusion

Most of the literature on teacher retention policies focuses on financial incentive schemes and remains inconclusive. The present paper shifts the focus from financial to non-

pecuniary, career-oriented incentives. We analyse the impact of the disadvantaged seniority bonus giving teachers in disadvantaged schools an extra mobility bonus once they reach a certain level of seniority. We exploit as a natural experiment the 2005 reform which both changed the set of disadvantaged schools benefitting from this extra seniority bonus and the structure of this bonus.

We find that the reform has a positive impact on teacher seniority in APV schools. The reform provokes a progressive decrease in the seniority gap between APV and non-APV schools up to 20 % (0.44 years). We also find that the reform has no statistically significant impact on the quality of teachers moving to APV schools, as measured by their number of years of experience, nor on the student achievement gap between APV and non-APV schools.

**Further research.** Further research will explore the underlying mechanisms underpinning these results. First, we will try to understand why the average increase in teacher seniority in APV schools does not have any statistical significant impact on the average student achievement gap between APV and non-APV schools. A possible interpretation is that the reform attracted lower quality teachers into APV schools. We will therefore measure the evolution over time of the fixed effect of teachers entering APV schools.

Second, we will analyse the impact of the reform on teacher mobility applications. Does the reform make APV schools more attractive? We will therefore exploit data on teacher applications to analyse the impact of the reform on the number of applications to APV schools and on the characteristics of the applicants.

## 7 References

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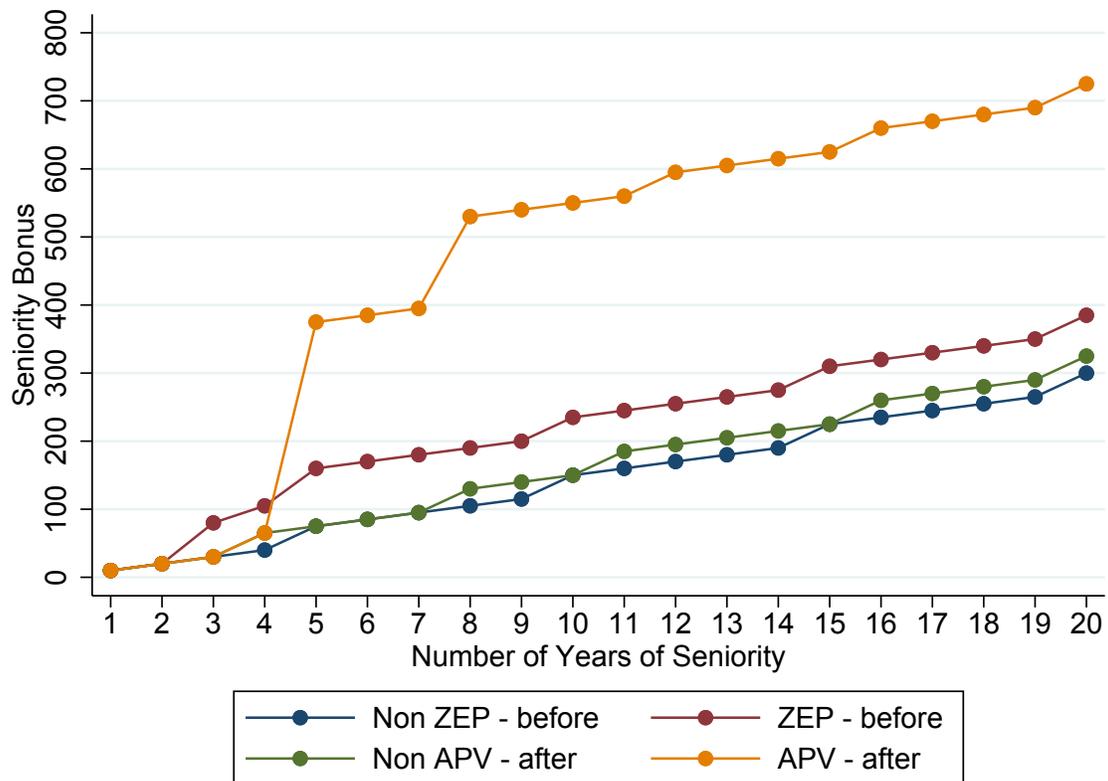
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## 8 Tables and Figures

Figure 1 – Number of Seniority Points per Number of Years of Seniority



**Table 1** – Correlation Table between ZEP schools and APV schools

	<b>APV schools</b>	<b>Non APV schools</b>	<b>Total</b>
ZEP schools	572	392	964
Non ZEP schools	140	3,920	4,060
<b>Total</b>	<b>712</b>	<b>4,312</b>	<b>5,024</b>

**Table 2** – Transitory Bonus Scale

	<b>ZEP &amp; APV</b>	<b>ZEP non APV</b>
Years of transition	2005	2005, 2006, 2007
Population	Teachers assigned before 2005	
Transitory scale	1 or 2 yrs: 30 pts 3 yrs: 65 pts 4 yrs: 80 pts 5 yrs or more: 100 pts	

**Table 3** – Teacher Assignment Bonus Scale

	<b>Before the 2005 Reform</b>	<b>After the 2005 Reform</b>
Experience	First three years: 21 pts + 7 pts/year from the 4th year	
Seniority	10 pts/yrs + 25 pts/ five yrs	10 pts/yrs + 25 pts / four yrs
Seniority in disadvantaged schools	3 yrs: 50 pts 4 yrs: 65 pts 5 yrs or more : 85 pts	5 to 7 yrs: 300 pts 8 yrs or more: 400 pts

**Table 4** – Impact of the 2005 Reform on Teachers Number of Years of Seniority in APV Schools (2002 - 2015)

	Average	Share with Seniority...			
	Seniority (1)	$\leq 3$ yrs (2)	4 - 5 yrs (3)	6 - 8 yrs (4)	8 yrs or + (5)
APV	-1.42*** (0.15)	0.07*** (0.00)	0.01** (0.00)	0.00 (0.00)	-0.08*** (0.00)
ZEP	-0.65*** (0.13)	0.04*** (0.00)	0.01** (0.00)	-0.01* (0.00)	-0.04*** (0.00)
APV x Years 1 - 2	-0.21* (0.12)	0.03*** (0.01)	0.02** (0.00)	-0.04*** (0.01)	-0.00 (0.00)
x Years 3 - 4	0.04 (0.14)	0.00 (0.01)	0.03*** (0.00)	-0.02** (0.00)	-0.02*** (0.00)
x Years 5 - 6	0.24* (0.14)	-0.02* (0.00)	0.05*** (0.00)	-0.00 (0.00)	-0.02** (0.00)
x Years 7 - 8	0.31** (0.15)	-0.02*** (0.00)	0.03*** (0.00)	0.01* (0.00)	-0.02** (0.00)
x Years 9 - 10	0.26* (0.16)	-0.02* (0.00)	0.02*** (0.00)	0.01* (0.00)	-0.02** (0.01)
ZEP x Years 1 - 2	-0.06 (0.11)	-0.00 (0.00)	0.00 (0.00)	0.00 (0.00)	-0.00 (0.00)
x Years 3 - 4	-0.10 (0.12)	-0.00 (0.00)	0.01* (0.00)	0.00 (0.00)	-0.00 (0.00)
x Years 5 - 6	0.00 (0.13)	-0.01** (0.00)	0.00 (0.00)	0.01** (0.00)	-0.00 (0.00)
x Years 7 - 8	0.19 (0.14)	-0.02** (0.00)	-0.00 (0.00)	0.02*** (0.00)	0.01 (0.01)
x Years 9 - 10	0.15 (0.14)	-0.01 (0.01)	-0.00 (0.00)	0.00 (0.00)	0.01 (0.01)
Year Fixed Effect	Yes	Yes	Yes	Yes	Yes
APV pre-trend	Yes	Yes	Yes	Yes	Yes
ZEP pre-trend	Yes	Yes	Yes	Yes	Yes
Nb of obs.	63,915	63,915	63,915	63,915	63,915

Note: Robust standard errors clustered by school. Each column corresponds to a single regression. \*\*\*: 1 % level; \*\*: 5 % level; \*: 10 % level.

**Table 5** – Impact of the 2005 Reform on Teachers Mobility Rate in APV schools (2002-2015)

	Average	Mobility Rate at...		
	mobility rate	$\leq 5$ yrs	5 yrs	$\geq 5$ yrs
	(1)	(2)	(3)	(4)
APV	0.04*** (0.00)	0.03*** (0.00)	0.01** (0.00)	0.01*** (0.00)
ZEP	0.03*** (0.00)	0.02*** (0.00)	0.01** (0.00)	0.01*** (0.00)
APV x Year 1	-0.00 (0.00)	-0.01* (0.00)	0.00 (0.00)	-0.00 (0.00)
x Years 2 - 3	-0.01*** (0.00)	-0.02*** (0.00)	0.01*** (0.00)	-0.00 (0.00)
x Years 4 - 5	-0.00 (0.00)	-0.01*** (0.00)	0.01*** (0.00)	0.00 (0.00)
x Years 6 - 7	-0.00 (0.00)	-0.02*** (0.00)	0.01*** (0.00)	0.01*** (0.00)
x Years 8 - 10	-0.01* (0.00)	-0.02*** (0.00)	0.01*** (0.00)	0.00 (0.00)
ZEP x Year 1	-0.00 (0.00)	-0.01** (0.00)	0.00 (0.00)	0.00 (0.00)
x Years 2 - 3	0.00 (0.00)	-0.00 (0.00)	0.00 (0.00)	0.00 (0.00)
x Years 4 - 5	0.00 (0.00)	-0.01** (0.00)	0.00 (0.00)	0.01*** (0.00)
x Years 6 - 7	-0.01* (0.00)	-0.01** (0.00)	-0.00 (0.00)	0.00 (0.00)
x Years 8 - 10	-0.01** (0.00)	-0.01*** (0.00)	-0.00 (0.00)	0.00 (0.00)
Year Fixed Effect	Yes	Yes	Yes	Yes
APV Pre-trend	Yes	Yes	Yes	Yes
ZEP Pre-trend	Yes	Yes	Yes	Yes
Nb d'obs.	63,915	63,915	63,915	63,915

Note: Robust standard errors clustered by school. Each column corresponds to a single regression. \*\*\*: 1 % level; \*\*: 5 % level; \*: 10 % level.

**Table 6** – Impact of the 2005 Reform on Teachers Average Number of Years of Experience in APV schools (2002-2015)

	Average experience (1)	Average experience of teachers... entering (2)	exiting (3)
APV	-2.78*** (0.15)	-2.26*** (0.20)	-1.45*** (0.30)
ZEP	-1.04*** (0.13)	-1.23*** (0.20)	-0.77*** (0.29)
APV x Years 1 - 2	-0.48*** (0.12)	-0.17 (0.30)	0.02 (0.38)
x Years 3 - 4	-0.24*** (0.12)	-0.03 (0.28)	0.10 (0.37)
x Years 5 - 6	-0.15 (0.13)	-0.47* (0.27)	-0.46 (0.38)
x Years 7 - 8	-0.15 (0.13)	-0.29 (0.29)	-0.85** (0.39)
x Years 9 - 10	-0.13 (0.15)	-0.99*** (0.32)	-1.19*** (0.40)
ZEP x Years 1 - 2	-0.30*** (0.10)	0.07 (0.29)	0.13 (0.37)
x Years 3 - 4	-0.49*** (0.11)	-0.54** (0.26)	-0.52 (0.36)
x Years 5 - 6	-0.44*** (0.13)	0.17 (0.27)	0.16 (0.37)
x Years 7 - 8	-0.31** (0.13)	-0.01 (0.28)	0.30 (0.38)
x Years 9 - 10	-0.46*** (0.14)	0.05 (0.30)	0.34 (0.39)
Year Fixed Effect	Yes	Yes	Yes
APV Pre-trend	Yes	Yes	Yes
ZEP Pre-trend	Yes	Yes	Yes
Nb d'obs.	63,915	63,915	63,915

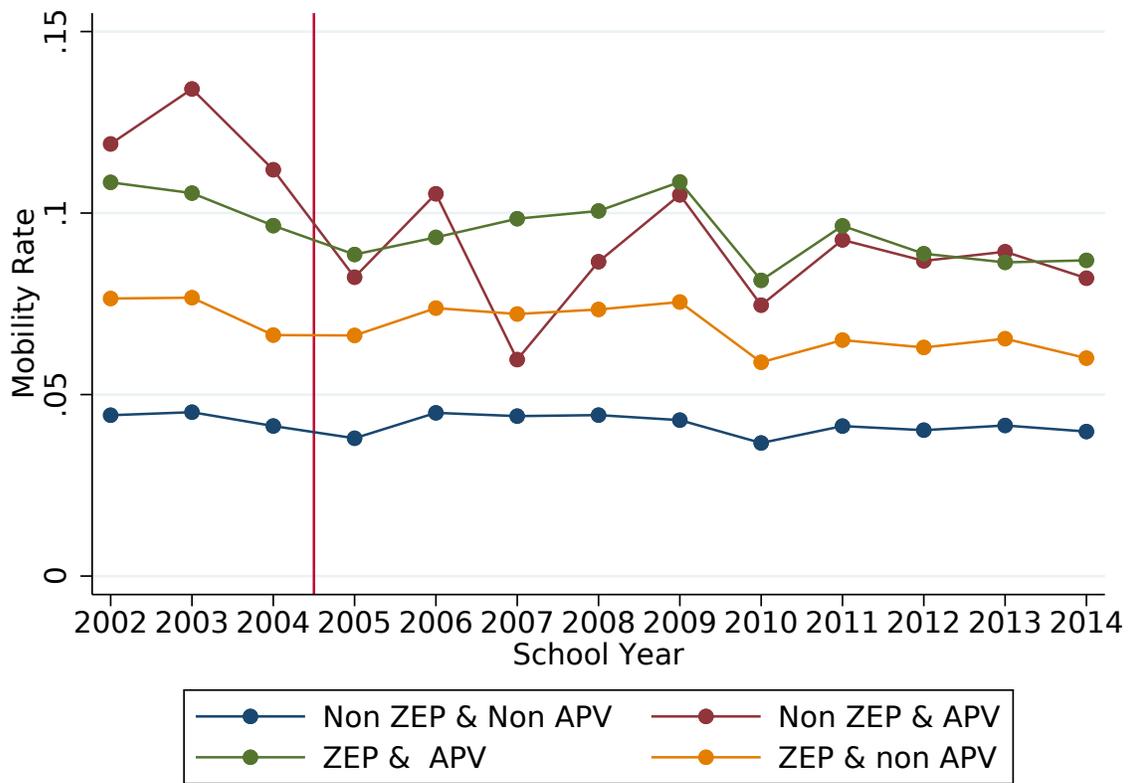
Note: Robust standard errors clustered by school. Each column corresponds to a single regression. \*\*\*: 1 % level; \*\*: 5 % level; \*: 10 % level.

**Table 7** – Impact of the 2005 Reform on Student Test Scores in APV schools (2002-2015)

Standardised test score in the 9th grade exam	
APV	-0.15*** (0.01)
ZEP	-0.32*** (0.01)
APV x Years 1 - 2	-0.00 (0.02)
x Years 3 - 4	-0.02 (0.02)
x Years 5 - 6	-0.03* (0.02)
x Years 7 - 8	-0.03* (0.02)
x Years 9 - 10	-0.02 (0.02)
ZEP x Years 1 - 2	-0.00 (0.01)
x Years 3 - 4	-0.01 (0.01)
x Years 5 - 6	-0.03** (0.01)
x Years 7 - 8	-0.03** (0.01)
x Years 9 - 10	-0.02 (0.02)
Year Fixed Effect	Yes
APV Pre-trend	Yes
ZEP Pre-trend	Yes
Nb d'obs.	59,481

Note: Robust standard errors clustered by school. Each column corresponds to a single regression. \*\*\*: 1 % level; \*\*: 5 % level; \*: 10 % level.

**Figure 2** – Average Teacher Mobility Rate by School Year



**Figure 3** – Average Number of Years of Teacher Seniority by School Year

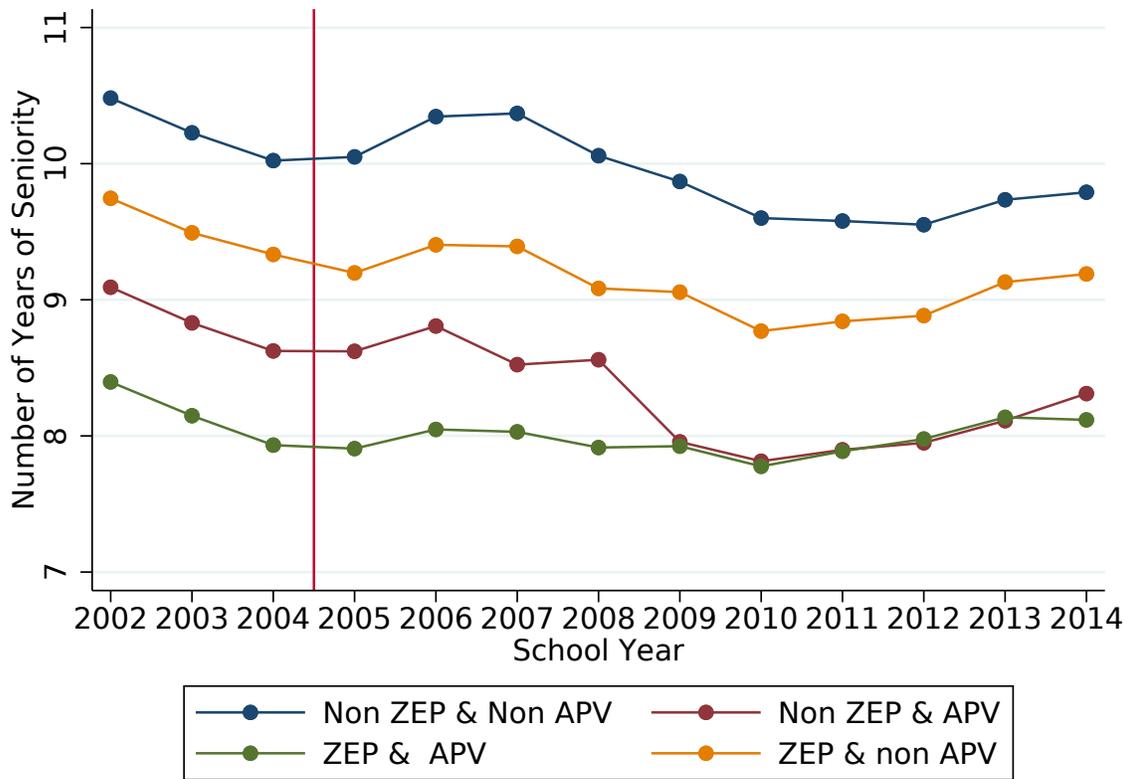
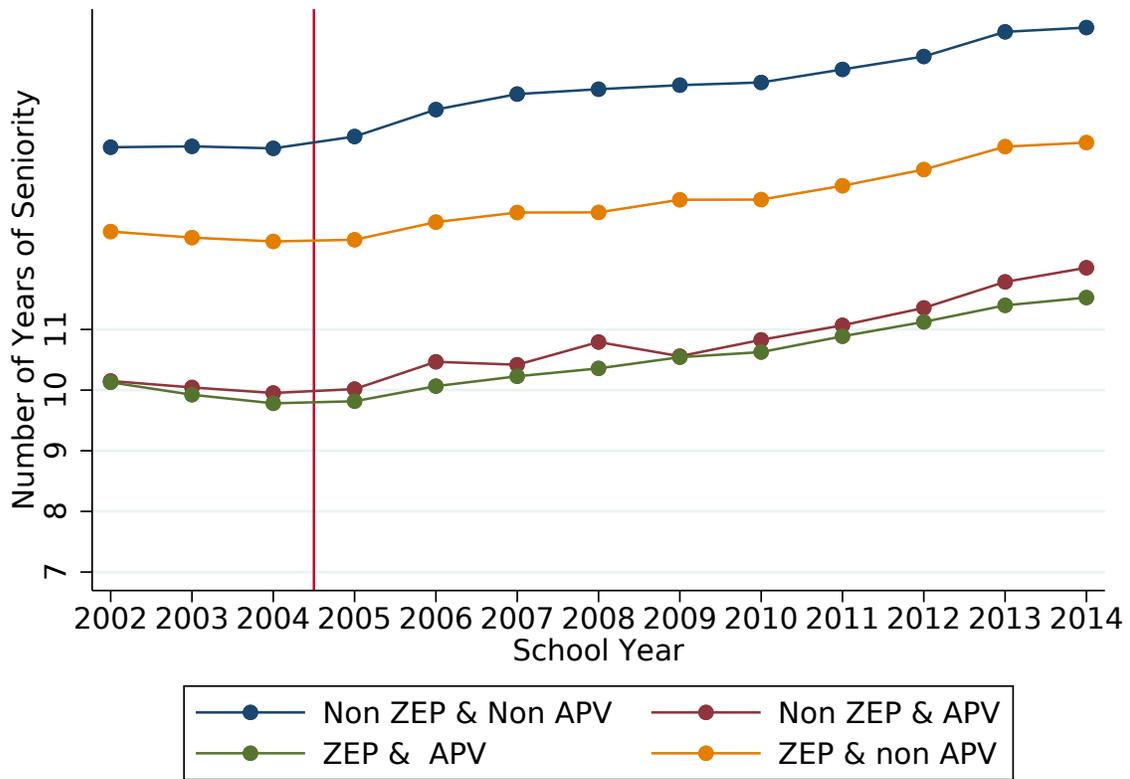
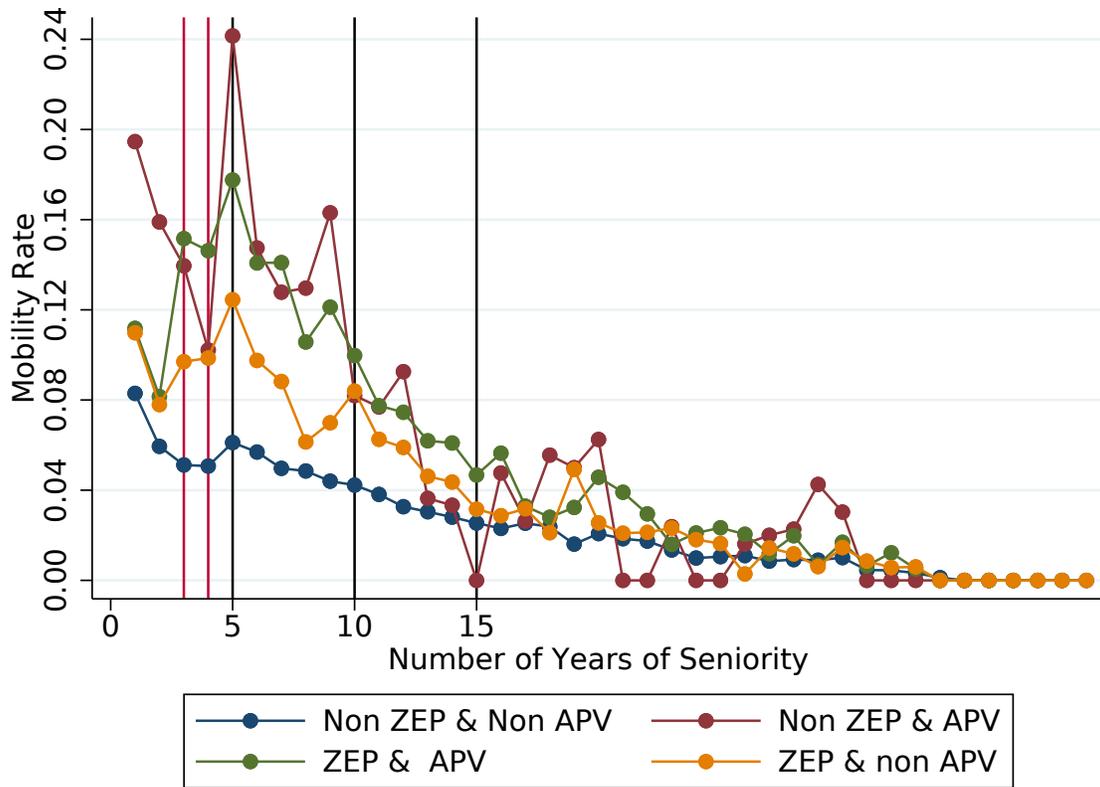


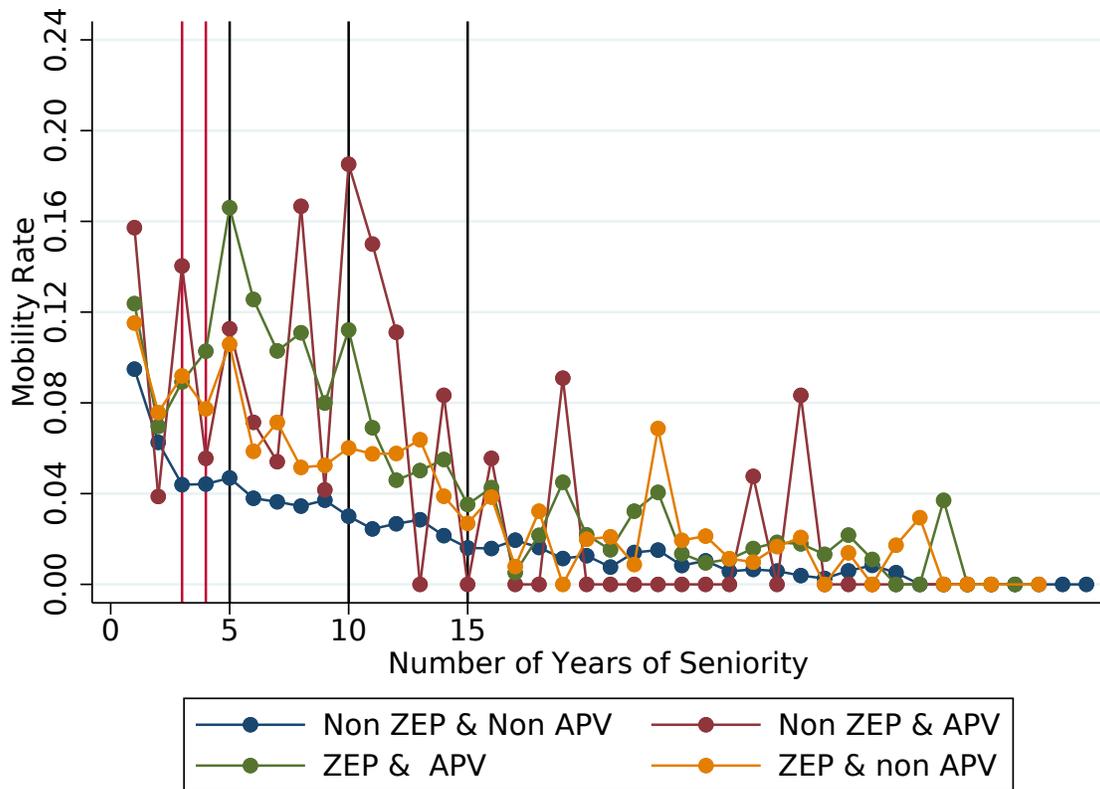
Figure 4 – Average Number of Years of Teacher Experience by School Year



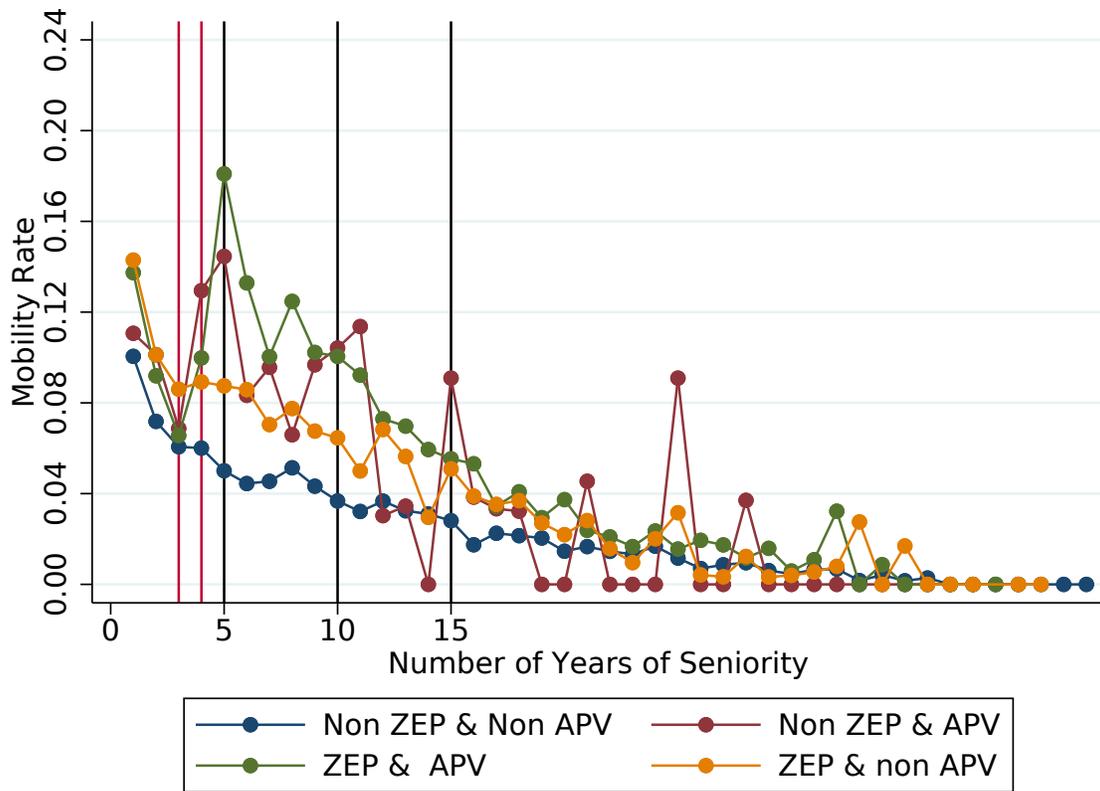
**Figure 5** – Mobility Rate by Number of Years of Seniority – Before the Reform (2002-2004)



**Figure 6** – Mobility Rate by Number of Years of Seniority – Year of the Reform (2005)



**Figure 7** – Mobility Rate by Number of Years of Seniority – Transition Years (2006 - 2007)



**Figure 8** – Mobility Rate by Number of Years of Seniority – After the Reform (2008 - 2014)

